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Customer Services, Europe
The New Era







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Customer Services Programme—Europe (CSP)

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Customer Services, Europe The New Era

Michael Longy Principal Consultant

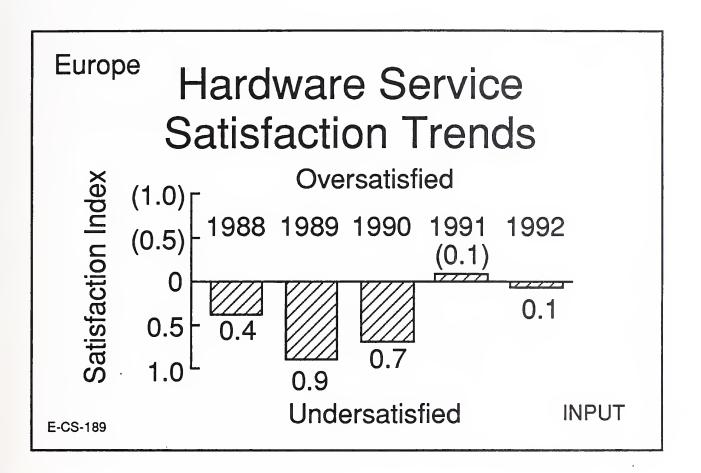
Part 1 User Satisfaction

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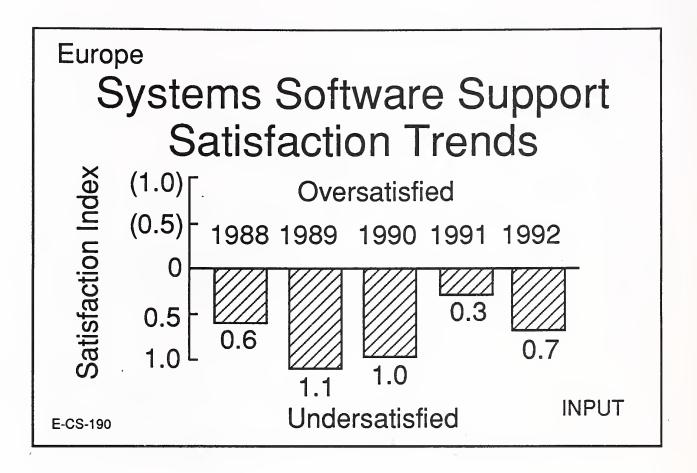
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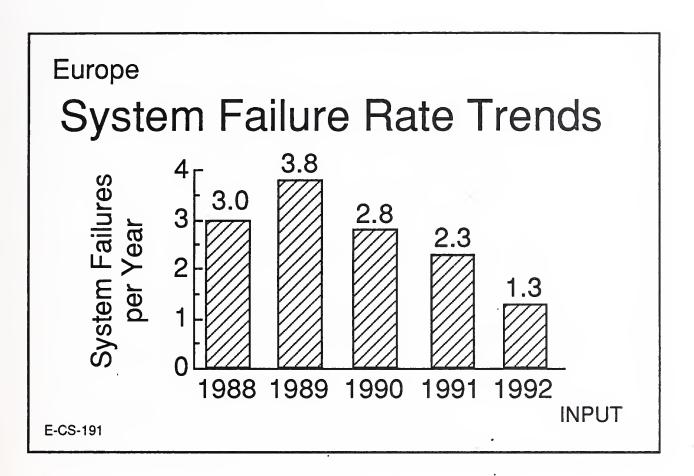
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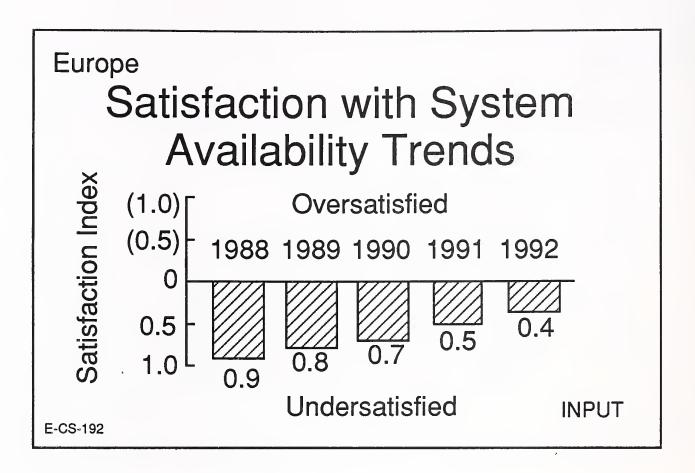
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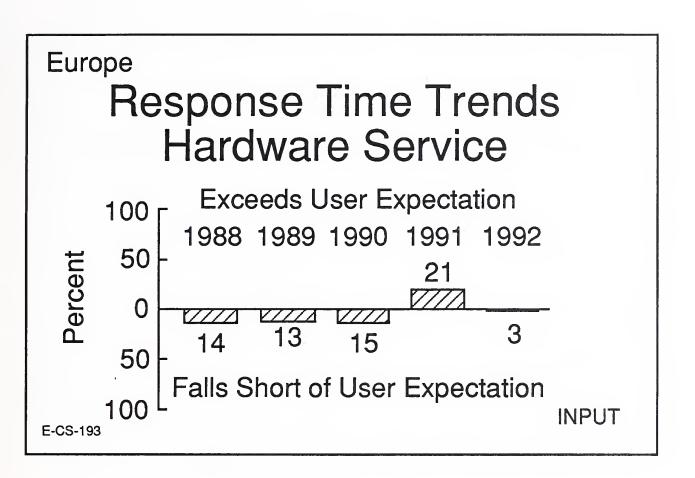
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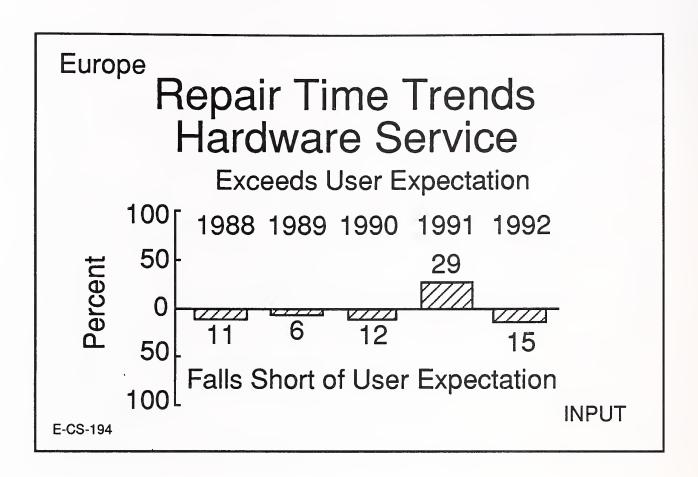


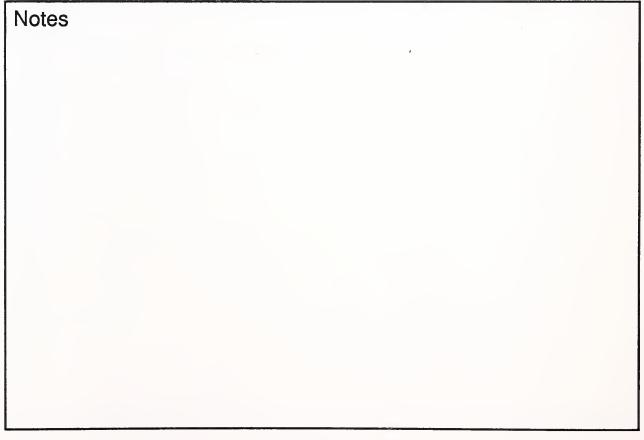
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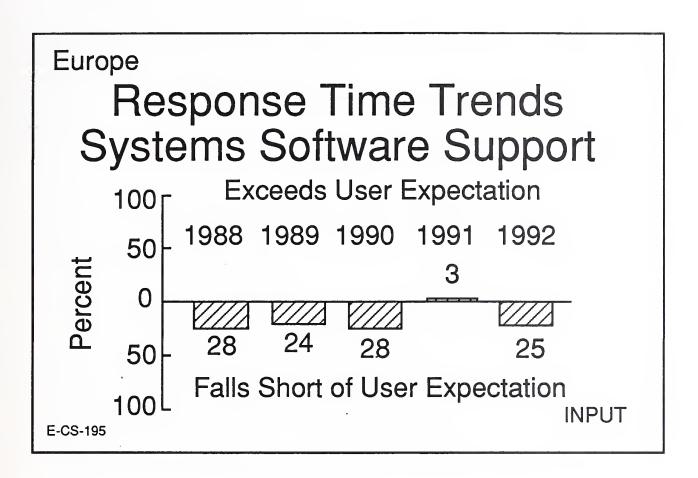


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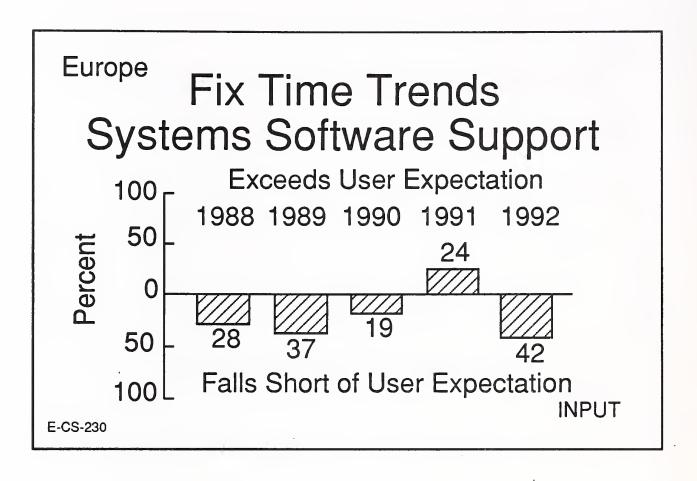




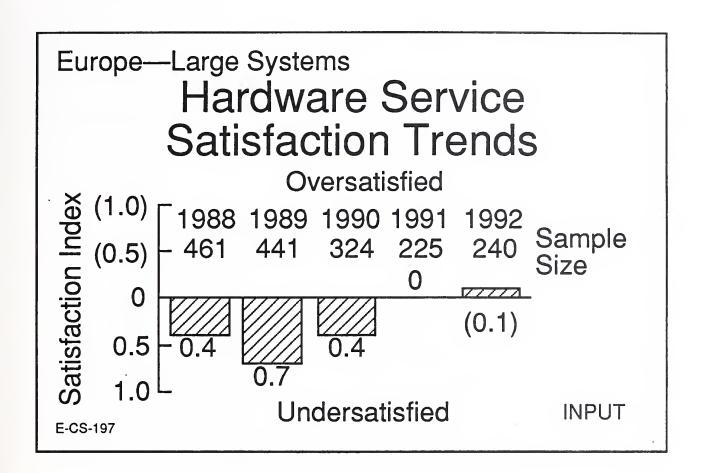




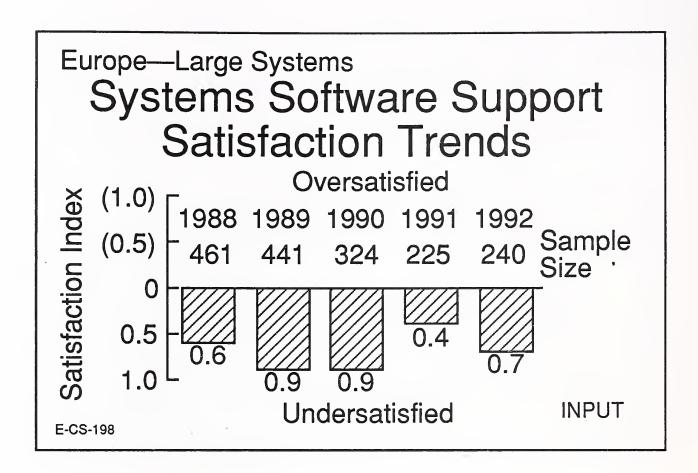
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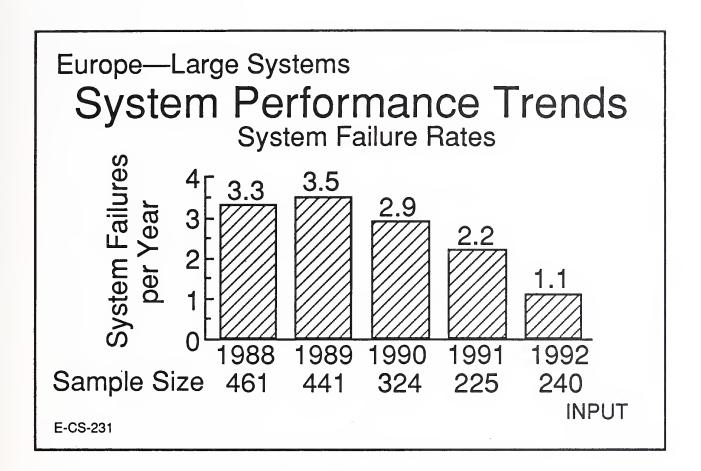
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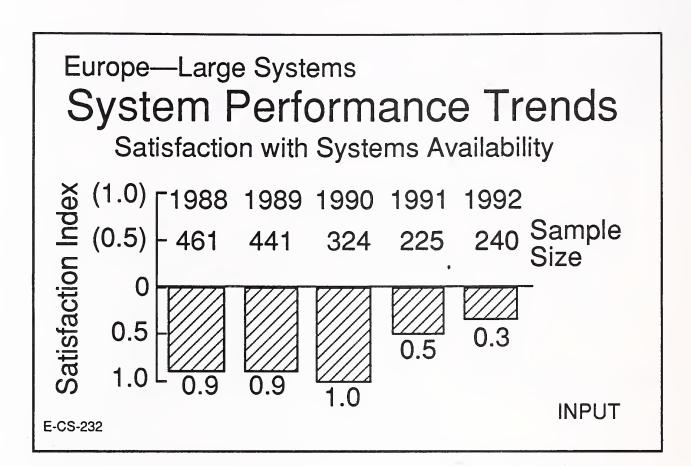
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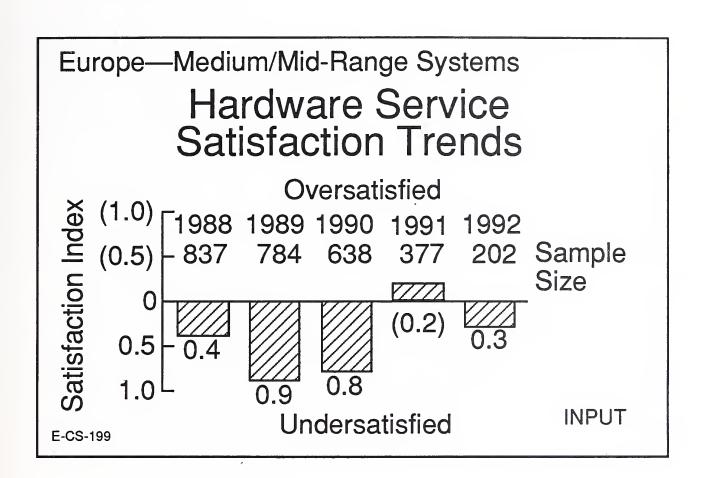
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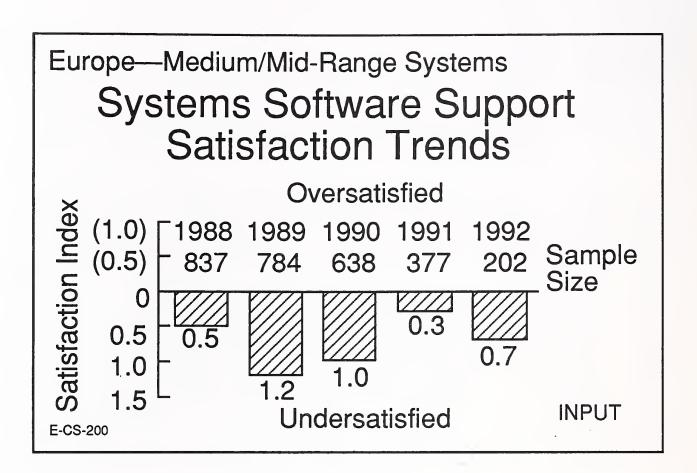
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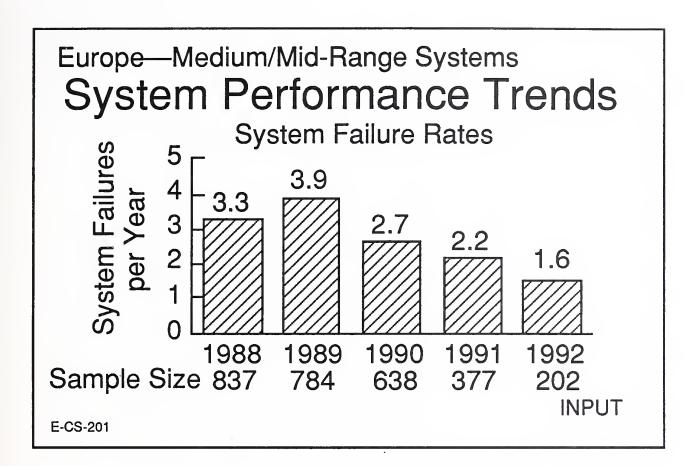
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Data prior to 1992 refers only to medium systems.



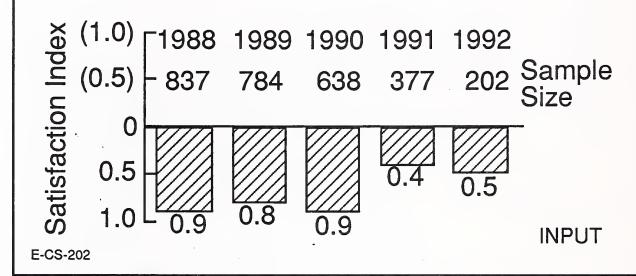
Data prior to 1992 refers only to medium systems.



1988 data refers to all system ranges. 1989 to 1991 data refers to medium systems. Europe—Medium/Mid-Range Systems

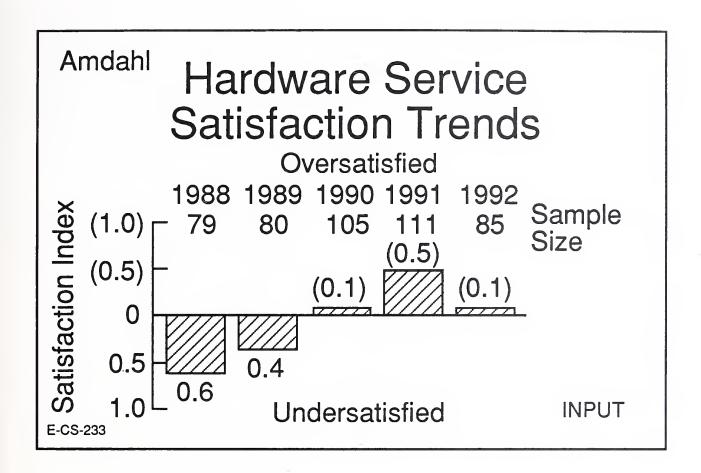
System Performance Trends

Satisfaction with Systems Availability

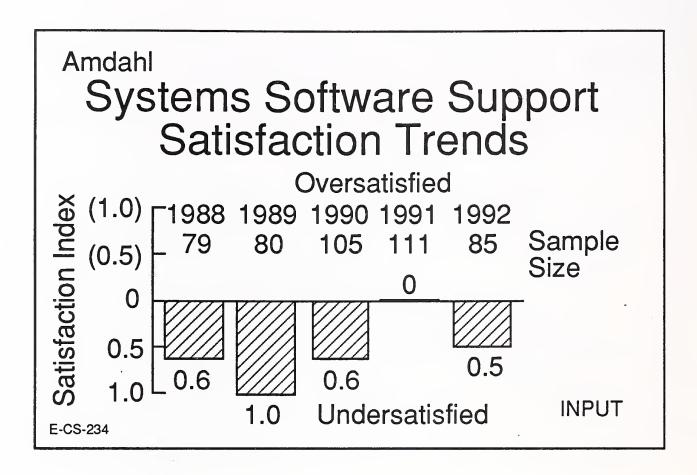


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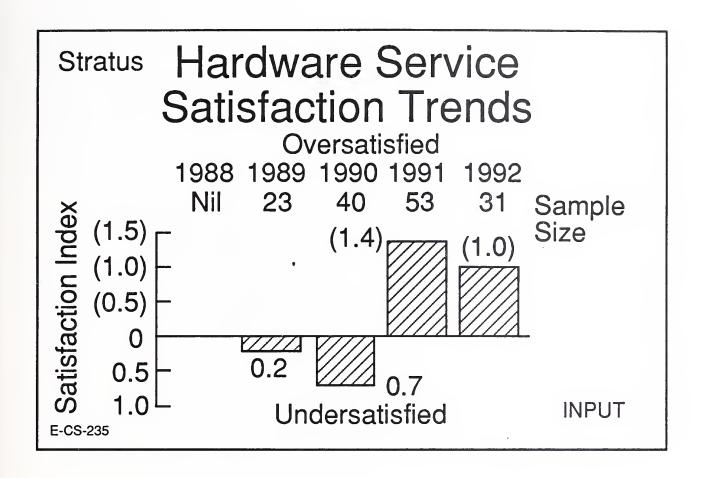
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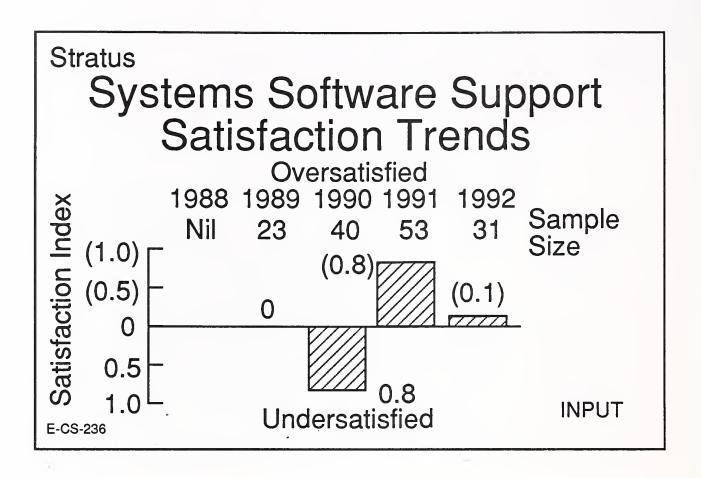
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Part 2

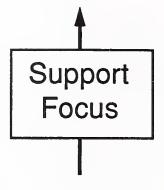
Towards Open Systems

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Notes

Integrated Support Model Concept



- Business activity
- Application use
- System building/integration
- Resources/components

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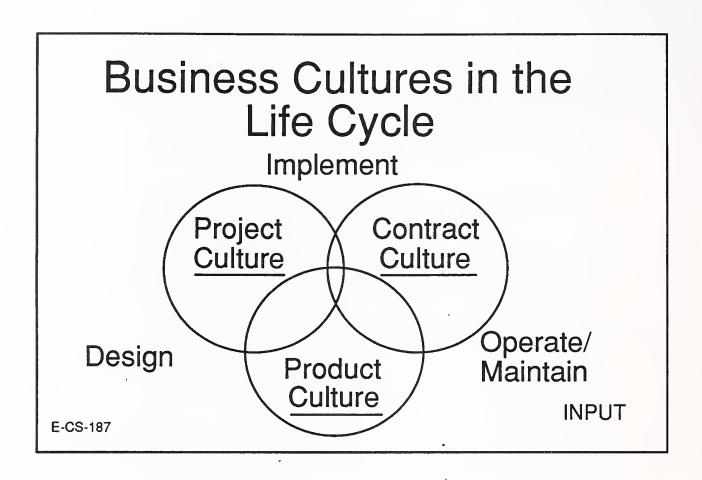
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Organisational Models for Open Systems Services

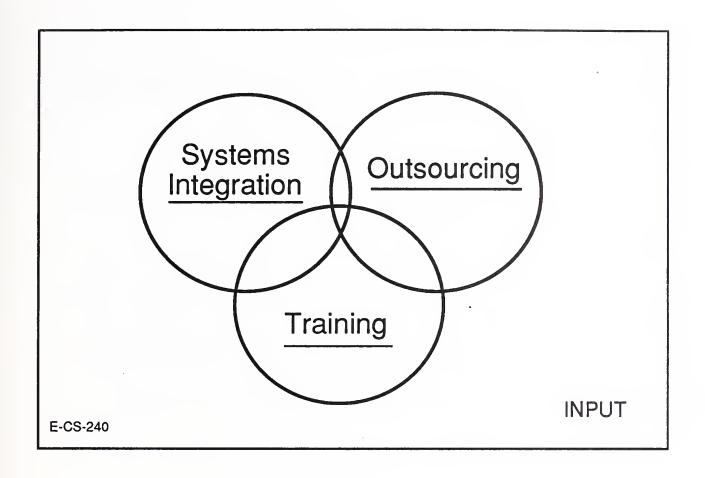
Model	Adoption Criterion
Single Sales Channel	Account Focus
Product and Service	Product Capability
Resource Pools	Vertical Orientation
Multiple Channel	Functional P/L Centres
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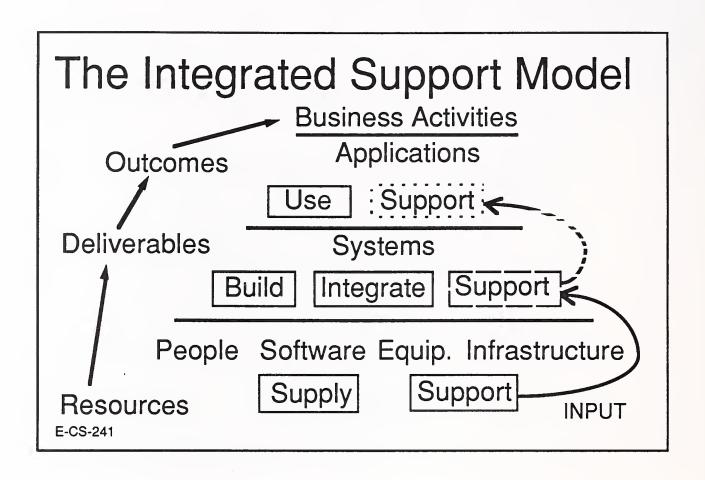
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The Elements of Open Support

Function	Resources	
System Operation	Operators	
System Monitoring	Systems Engineers	
Network Monitoring	Network Engineers	
Problem Reporting	Help Desk	
Problem Diagnosis	Help Desk	
	Remote Diagnostics	
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Notes

The Elements of Open Support

Function	Resources
Problem Resolution-	
Operating Software	Software Support
Application Software	Software Support
Hardware	Systems Engineers
Network	Network Engineers
·	Remote Support Tools
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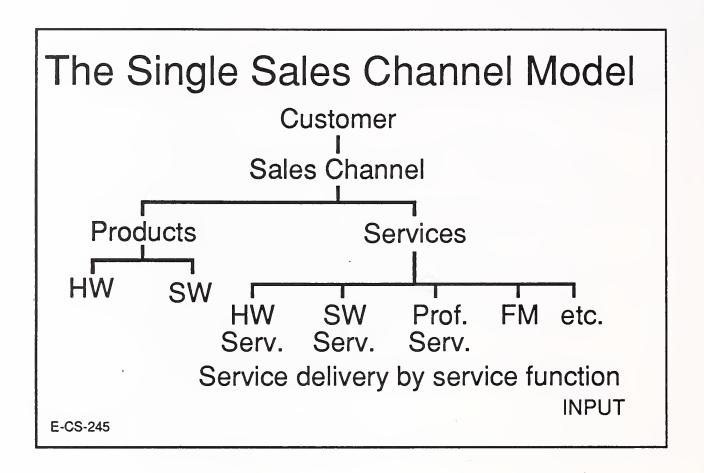
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The Elements of Open Support

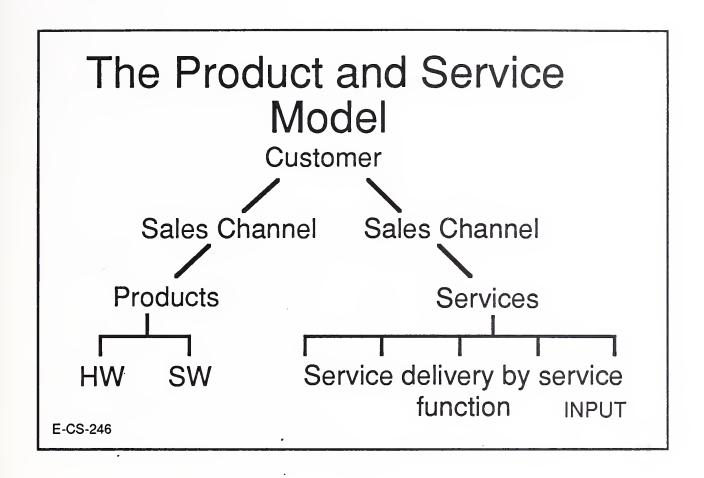
Function	Resources	
Problem Escalation	Product Specialists Product Suppliers	
System Enhancement	Systems Engineers Network Engineers Software Support	
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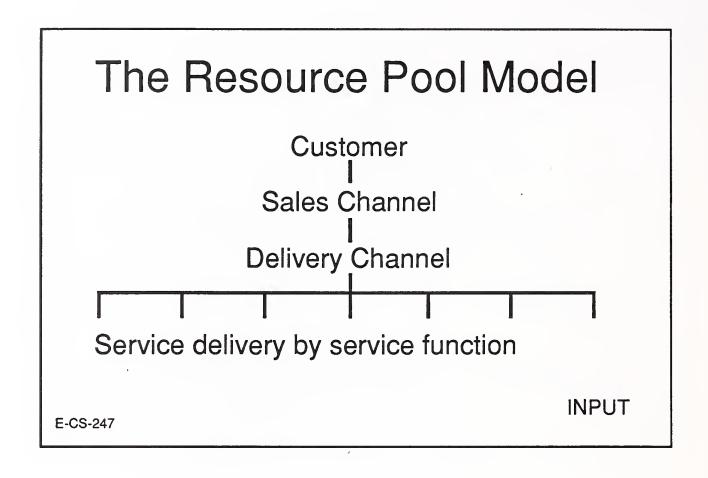


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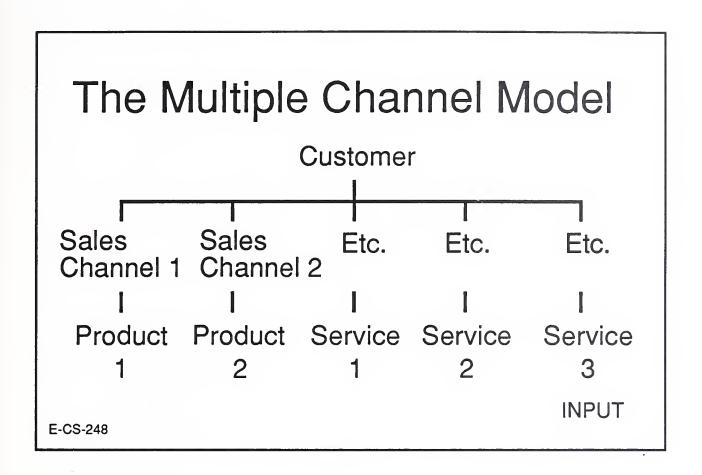
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Resource Group Management Cultures

	Dominant Mgmt. Culture		
Resource Group	Product	Contract	Project
Product Design	/		
Software Product Support	1	1	
Hardware Engineers	/	1	
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Resource Group Management Cultures

	Dominant Mgmt. Culture		
Resource Group	Product	Contract	Project
Help Desk		1	
Account Mgmt.		1	
Operational Serv.		1	

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Resource Group Management Cultures

	Dominant Mgmt. Culture		
Resource Group	Product	Contract	Project
Consultants			1
Systems Designers			1
Software Devel.			✓
Sales			1
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Part 3

Where to Concentrate Your Efforts and Resources

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Notes

Desktop Services

- One solution
- Open window
- Range of approaches

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Traditional Desktop

- PC supply
- Network/server
- PC/printer maintenance
- Installation
- Training

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New Services

- ASP supply/support
- Help desk selection/supply
- Problems management
- Planning/administration
- Network upgrades
- Application development

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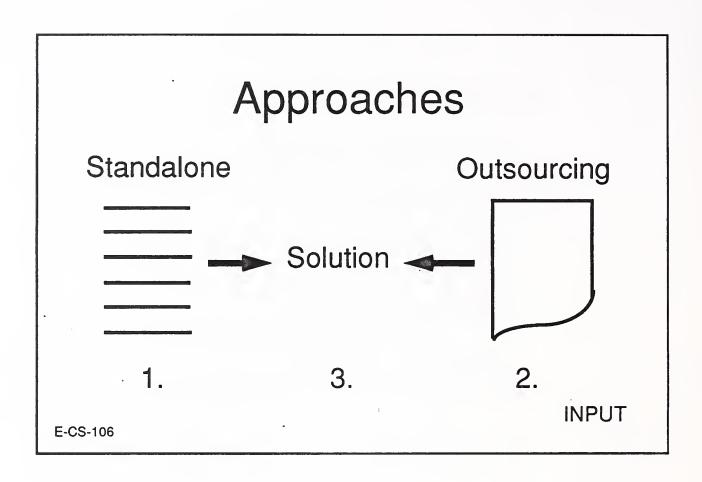
Selection Criteria

- Network expertise
- Single supplier
- Up-to-date
- Independence
- Pan-European

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Desktop Services, Europe

Professional Services Vendors

Strengths	Weaknesses
 Networking capability 	Lack of supply cap.
 Synergy with systems operations 	Lack of depth and breadth of software product knowledge
Access to large accts.	Lack of ambition
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Desktop Services, Europe

Personal Computer Dealers

Strengths	Weaknesses	
 Full desktop services capability 	Lack of mainframe and midrange capability	
Breadth and depth of product knowledge	Pan-European capabilities still embryonic	
Vendor independence		
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Equipment Suppliers

Strengths	Weaknesses
 Expertise 	- Product oriented
• Large IBs	- Resources
• Financial	- Channel contention
 CS organisation 	- Slow to change
	- Not impartial

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IMOs

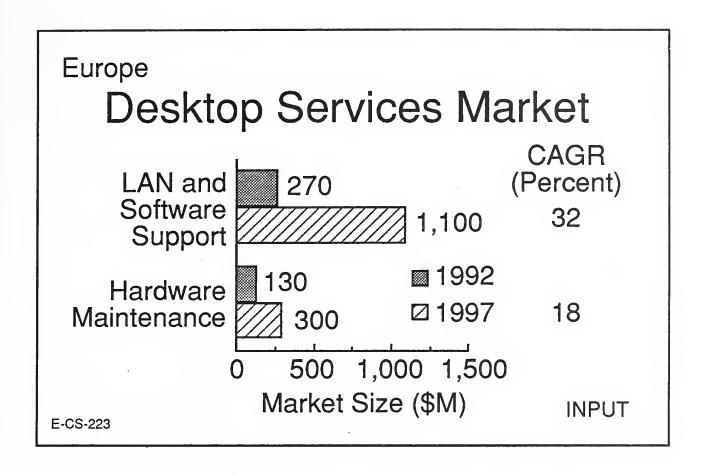
Strengths	Weaknesses
 PC expertise 	- Financial
 Incentive 	- Software skills
 Independent 	- Maintenance cultures

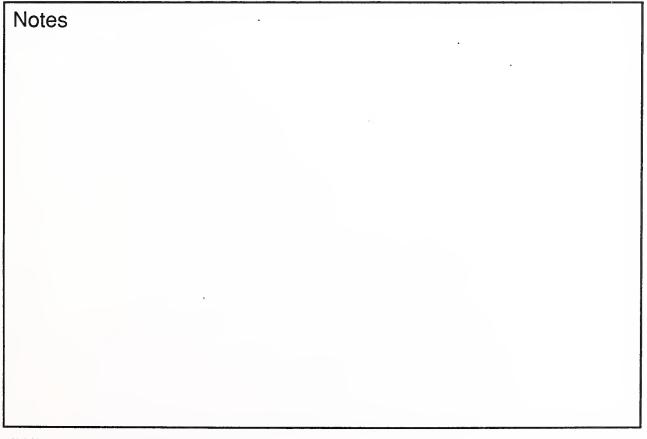
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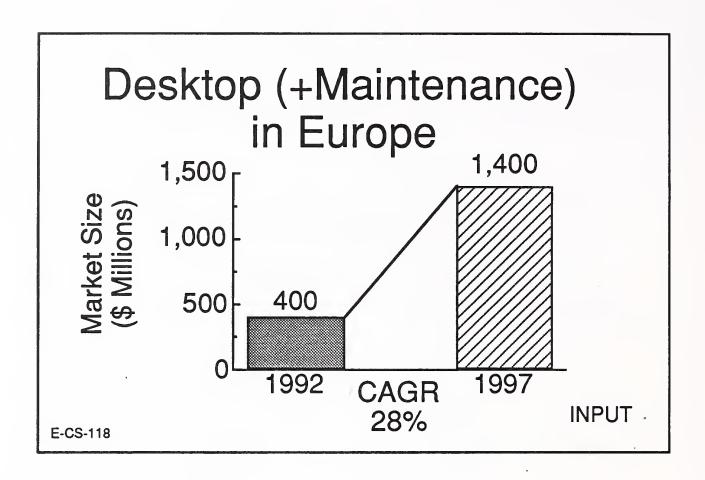
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Preferred Vendors Software Tools Vendor Hardware Vendor Full Service Vendor INPUT

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Cultures Operations Solutions Packaging Technology Custom — Commodity INPUT INPUT

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- 9 Categories of Software and Services
 7 Cross-Industry Markets

 - The Worldwide Market (30 countries)

- European –

- Outsourcing
- Systems Integration
- Customer Services
- Outsourcing

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